



The Center for Strategic and International Studies

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February 22, 1982

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Coordinator for Academic Affairs
Central Intelligence Agency
Washington, D.C. 20505

We are writing to invite your participation in a one-day conference on "The Development and Utilization of International Skills." The Conference will be jointly sponsored by the Center for Strategic and International Studies of Georgetown University and the National Council on Foreign Language and International Studies. It will be held in Washington in the third floor conference room of the International Club (1800 K Street, NW) from 9:00 to 4:30 on Thursday, March 11, 1982 (including lunch).

The Conference will bring together a small group of the country's leading academic specialists and experienced senior federal officials with foreign policy responsibilities to explore ways in which the international resources and skills of our universities could be more effectively and systematically related to the manpower and research needs of the federal government. There are obviously extensive and seemingly complementary needs and resources on both sides of this equation that, since Viet Nam in particular, have been utilized in only the most scanty and episodic fashion at a time when the national fortunes clamor for the more effective use of scarce resources and skills. There are equally obvious problems on both sides in achieving such an improvement on present circumstances. But given the dimensions of our present and prospective research and manpower requirements in practically all aspects of our international relations, there is an urgent need to explore the possibilities and problems involved. In view of the notable absence of such endeavors during the past ten years and the inadequacy of existing federal-academic relationships in the international field, it would be surprising if a group of this sort could not at least identify some promising approaches to the problem. If so, it is hoped that the Conference would lead to the establishment of a small federal-academic task force to develop specific recommendations for action.

The basic idea involved has been discussed with and strongly endorsed by senior officials in the National Security Council, the Departments of State, Treasury and Defense, the Central Intelligence Agency, the International Communication Agency, the Intelligence Community, the Arms Control and Disarmament Agency, and the Agency for International Development. It has similar support on the Hill.

We hope that it will be possible for you to participate on March 11. We would be happy to invite a second representative of your agency as well. If you think this desirable, would you please share this invitation with the individual concerned and let Dr. Jordan know who it will be. Dr. Gerrit Gong of CSIS will be the Executive Officer for this Conference and can be reached at (202) 775-3255. Because of the probable need for subsequent policy decisions and action recommendations of a more formal sort, we are requesting that agency representation be at the policy-determining level.

Sincerely yours,



Rose L. Hayden
Executive Director
National Council on Foreign
Language and International
Studies



Amos A. Jordan
Vice Chairman
Center for Strategic and International
Studies